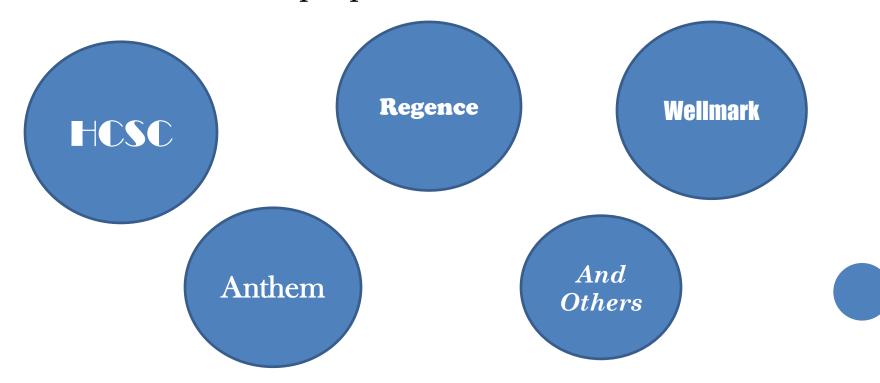
BLUE CROSS BLUE SHIELD OF TEXAS A DIVISION OF HEALTH CARE SERVICE CORPORATION



ABOUT BLUE CROSS AND BLUE SHIELD ASSOCIATION

- BCBSA is a national federation of 39 independent, community-based and locally operated Blue Cross and Blue Shield companies.
- Collectively, the Blue Cross and Blue Shield System provides healthcare coverage for more than 98 million people or 1-in-3 Americans.



ABOUT HCSC



ABOUT HCSC

- HCSC operates through its Blue Cross and Blue Shield divisions in Illinois, New Mexico, Oklahoma, Montana, and Texas, and subsidiaries, to offer a variety of health, dental and life insurance products and related services to employers and individuals.
- Market Share Leader: HCSC serves over **13.6** million members, making it the fourth largest insurer in the U.S. and a significant contributor to the 100 million members served by the Blues nationwide.
- To fulfill our mission of promoting the health and wellness of our members, we provide competitive benefit packages, innovative health care management, engaging wellness programs, the broadest networks and a customer service experience unrivaled in the health insurance industry.

ABOUT BCBSTX

- Blue Cross and Blue Shield of Texas knows health care coverage in Texas -- we invented it. We're Texas born and bred, and this is the only place we do business.
- We're a statewide customerowned health insurer in Texas. We believe Texas consumers and employers deserve the best of both worlds -- access to affordable, quality health care and top-notch service from a company that focuses solely on customers, not shareholders. Customer value is our cornerstone.



MORE ABOUT BCBSTX

• Provide broad access to affordable care, and we have a commitment to member empowerment in personal health and wellness.

- Community Involvement
 - CareVan Immunizations
 - Healthy Kids, Health Families
 - Marathon Kids
 - Blue Corp Employee Volunteers
 - American Heart Association
 - Corporate Contributions Fires, Hurricanes, etc.







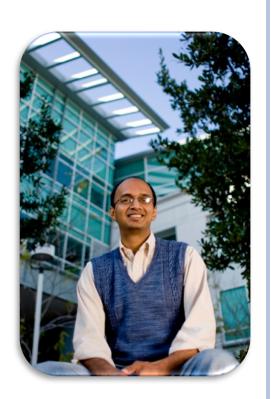
EMPLOYEE BENEFITS

- Medical, Dental, and Life Insurance
- Retirement Savings
 - 401(k) 3.5% company match when employee contributes at least 6%
 - Pension Cash balance plan
- Paid time off
 - 0 4 years of service: 18 days
 - 5 9 years of service: 22 days
 - 10 19 years of service: 27 days, etc
- 10 paid corporate holidays
- Total Rewards Bonus Program



EMPLOYEE BENEFITS

- Wellness Program
- Cafeteria
- Onsite Fitness Center
- Flextime (select areas)
- Free Parking
- Transportation Reimbursement Acct
- And much more...



ACTUARIAL STUDENT PROGRAM

- Pays for exam fees, required textbooks, study notes, and study aids
- Provides study time about 4 days per hour of exam for first attempt
- Pays for registration fees, lodging, and travel expenses for exam seminars
- Pays for registration fees, lodging and travel expenses for the APC and FAC
- Private study rooms for students only
- Requires passing an exam every 3 sittings



ACTUARIAL STUDENT PROGRAM

Bonuses

- About \$1,000 per hour of exam for passing on first attempt
- Passing on second attempt earns half of the first attempt bonus
- \$2,500 bonus for ASA designation
- \$5,000 bonus for FSA designation

Promotions

- Based on a combination of actuarial experience and exam progress
- Students that pass exams quickly are typically promoted once per year for the first 4-5 years
 - Promotions are not guaranteed; work performance must also meet requirements

OTHER FEATURES

- An actuarial student rotation program where students rotate positions after 1-2 years
- A modern work environment in divisional headquarters
- In-house training sessions offered to enhance and improve skills
- HCSC is an "actuarially driven" company; the 2 previous CEOs are actuaries, and past Presidents and CFOs have also been actuaries. Our current CFO is an actuary.
- Financially Stable HCSC has a strong surplus and is well positioned to succeed in the future of health care

ACTUARIAL AND AIM DEPARTMENTS - HCSC

- 176 employees in all 5 states in Actuarial Department
- 199 employees in all 5 states in Analytics Department
- 56 students supported by Actuarial Student Program
- 85 FSAs/ASAs



AREAS FOR ACTUARIES

HMO Pricing

Provider Analytics

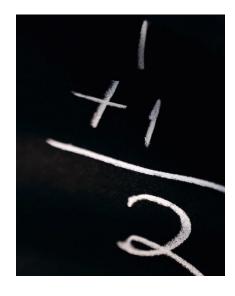
Actuarial and Pricing Systems

Client Analytics

PPO Pricing

Valuation and Financial Reporting

> Large Group and National Accounts



Product Development Forecasting

Expense Analysis

> Small Group and Individual Markets

Medical Analytics

ACTUARIES INTERACT WITH.....

Underwriting

Marketing

Contract Administration

Financial Reporting



Provider Affairs

Health Care Management

Legal

Cost Accounting

POSITIONS AVAILABLE

Internship

- Work in one of the following areas:
 - Medical Analytics
 - Client Analytics
 - Individual Pricing
 - Group Pricing
 - Provider Network Analysis

• Full-time

• Position(s) open in Medical Analytics

Medical Analytics – What We Do

- Areas of focus
 - Cost and utilization reporting
 - Medical cost savings ideas
 - Forecasting
 - Project evaluation
- Software tools
 - Excel
 - Teradata SQL
 - SAS
 - Tableau

QUESTIONS

Blue Cross Blue Shield of TX

HCSC

Career Paths

Internships



Technical Skills

Exams

Other